

Financial review

These are provisional audited results for the year ended 30 June 2015.

The following operations are disclosed as discontinued operations:

- Fresh Freight in the Diversified Logistics segment, and
- Footwear, Weatherboard/Braecroft and BCM in the Diversified Industrial segment.

Revenue and operating profit before capital items

Revenue from continuing operations increased by 8% to R15 664 million from R14 471 million, with growth mainly from the Diversified Industrial segment.

Operating profit before capital items from continuing operations increased by 13% to R1 666 million from R1 480 million, resulting in margins increasing to 10.6% from 10.2%. The operating profit of the Diversified Logistics segment increased by 10% to R880 million from R801 million, resulting in margins increasing to 11.2% from 10.4%. The operating profit of the Diversified Industrial segment increased by 16% to R786 million from R679 million, resulting in margins increasing to 10.0% from 9.7%.

Tax rate

The effective tax rate increased to 27.2% from 26.5%, as a result of a change in the mix of earnings in various tax jurisdictions across the group.

Cash flow

Cash generated from operations increased by 20% to R2 275 million from R1 888 million. The conversion ratio of operating profit before capital items into cash generated from operations increased to 137% from 129%.

Replacement capital expenditure, net of disposal proceeds and government grants, of R683 million continues to be managed in relation to the depreciation charge. Expansion capital expenditure of R512 million was invested throughout the group in order to capitalise on growth opportunities within the group's strategic parameters.

During the year, R290 million was received as net proceeds on the disposal of the Footwear business, and R180 million was received as net proceeds on the disposal of the Weatherboard/Braecroft business. R142 million was paid in respect of the cash portion for the acquisition of Restonic in January 2015.

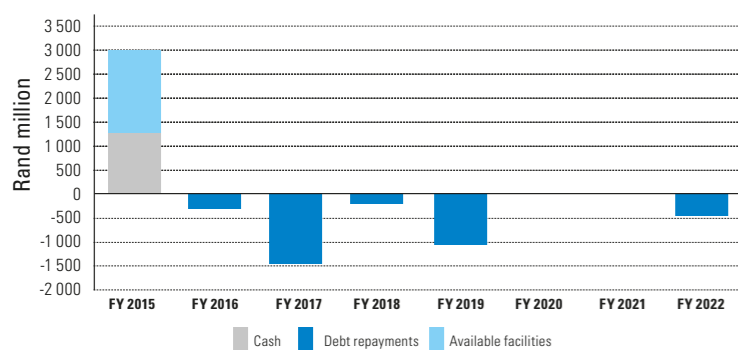
Debt structure and finance costs

Net interest-bearing debt reduced to R2 089 million from R2 676 million, which resulted in a further reduction in the gearing ratio to 27% from 40%. The debt structure and cover ratios are reflected as follows:

Debt structure	30 June 2015		30 June 2014	
	Rm		Rm	
Interest-bearing long-term liabilities	3 129		3 436	
Interest-bearing short-term liabilities	327		68	
Bank overdrafts and short-term facilities	3		520	
Cash and cash equivalents	(1 370)		(1 348)	
Net interest-bearing debt	2 089		2 676	
Total equity (excluding non-controlling interests)	7 761		6 709	
Net interest-bearing debt: equity	27%		40%	
EBITDA*	2 450		2 230	
Net finance charges*	289		327	
EBITDA: interest cover (times)	8.5		6.8	
Net debt: EBITDA (times)	0.9		1.2	

* From continuing operations

The maturity profile of the net debt is reflected as follows:



Working capital

Net working capital increased to R398 million from R252 million mainly due to the reduced utilisation of creditor funding and the inclusion of Restonic. Inventories and accounts receivable were largely unchanged. The net working capital investment remains low relative to revenue of the group.

Headline earnings per share (HEPS)

HEPS including discontinued operations increased by 19% to 40.2 cents from 33.8 cents in the comparative period. HEPS from continuing operations increased by 19% to 40.6 cents from 34.1 cents in the comparative period.

Net asset value (NAV)

The NAV per share increased to 320 cents from 286 cents in the comparative period.

Outlook

Management believes that economic activity in South Africa will remain subdued for the foreseeable future and therefore continues to optimise the group's existing operations, to focus on market share growth and on growth in the rest of Africa.

To this end the group will expand its Hosaf facility in order to increase PET production and will upgrade its Piet Retief particleboard plant in order to benefit from technology advancements, including raw material savings. The installation of a gloss finishing line at PG Bison's Boksburg operation, to be commissioned in July 2016, is expected to further enhance the group's value-adding strategy. The installation of the paper impregnation line at Woodchem is progressing well with commissioning expected in November 2015. The efficiency and marketing opportunities resulting from the creation of the Integrated Bedding division are expected to bear fruit in the 2016 financial year.

The consolidation of the Unitrans divisions into a single operation is expected to yield efficiency benefits and cost savings, and to unlock growth opportunities in South Africa and the rest of Africa through a more focused approach within certain sectors.

The group continues to seek out and pursue growth opportunities in accordance with its strategy. In view of the strong cash generation and reduced gearing, the group is well positioned to take advantage of opportunities as they arise.

Appreciation

The board of directors records its appreciation for the continued support and loyalty of the group's employees, shareholders, customers and suppliers.

Final dividend announcement

The board is pleased to announce a gross dividend of 15 cents per share (prior year: 12 cents per share) for the year ended 30 June 2015 has been approved.

On behalf of the board

J de V du Toit **KJ Grové** **GN Chaplin**
Independent non-executive chairman Executive deputy chairman Chief executive officer

18 August 2015

KAP Industrial Holdings Limited

("KAP" or "the company" or "the group")
Non-executive directors: J de V du Toit (Chairman)*, MJ Jooste, AB la Grange, IN Mkhari*, SH Müller*, SH Normete*, PK Quamby*, DM van der Merwe, CJH van Niekerk
Executive directors: KJ Grové (Executive deputy chairman), GN Chaplin (Chief executive officer), JP Haveman (Chief financial officer)
Registration number: 1978/000181/06
Share code: KAP
ISIN: ZAE000171963
Registered address: 28 6th Street, Wynberg, Sandton, 2090
Postal address: PO Box 18, Stellenbosch, 7599
Telephone: 021 808 0900 **Facsimile:** 021 808 0901
E-mail: info@kap.co.za
Transfer secretaries: Computershare Investor Services Proprietary Limited, 70 Marshall Street, Johannesburg, 2001
Company secretary: Steinhoff Africa Secretarial Services Proprietary Limited
Auditors: Deloitte & Touche
Sponsor: PSG Capital Proprietary Limited
*Independent non-executive directors

Revenue from continuing operations up by 8%

Headline earnings per share from continuing operations up by 19%

Cash generated from operations up by 20%

Gearing reduced to 27% from 40%

Dividend per share up by 25%

Corporate review


The group continued to invest in strategically aligned established businesses with high barriers to entry which enhance the group's quality of earnings in respect of sustainability, solid margins and cash generation. This resulted in the following strategic initiatives being implemented during the year:

- The acquisition of Restonic was successfully concluded, and good progress was made in creating an Integrated Bedding division with a national manufacturing and distribution footprint.
- The non-core Footwear business and the Weatherboard sawmill with its associated plantations were disposed of and the Fresh Freight business discontinued.
- The rationalisation of the group's Integrated Timber and Manufacturing divisions into a single Diversified Industrial segment and the consolidation of the Fuel, Agriculture & Mining and the Freight & Logistics divisions of Unitrans into a single Unitrans Logistics division were concluded during the year. This has resulted in streamlined management structures, improved systems and controls, and greater market focus.

During the year under review the group also continued to further its strategy of strengthening its position as a market leader in the industries that it serves in Africa.


The implementation of the group's strategy produced pleasing financial results for the year.

DIVERSIFIED LOGISTICS



UNITRANS LOGISTICS


Specialised contractual supply chain and logistics services



PASSENGER TRANSPORT

Personnel, commuter, intercity and tourism transport

DIVERSIFIED INDUSTRIAL



TIMBER

Forestry and timber operations with primary and secondary manufacturing




CHEMICAL

Manufacture of PET, resin and formaldehyde



AUTOMOTIVE COMPONENTS

Manufacture of components used in new vehicle assembly



INTEGRATED BEDDING

Manufacture of foam, fabrics, springs, bases and mattresses

Operational review

DIVERSIFIED LOGISTICS

The Diversified Logistics segment increased revenue by 2% to R7 863 million despite the subdued economic environment and the termination of certain low return contracts.

Increased logistics activity in the food, agriculture and infrastructure sectors offset reduced activity in the mining and furniture sectors. The fuel distribution sector remained stable for the year. Focus on growth in Africa continued across all sectors, including Passenger where a new personnel transport contract in Mozambique was successfully commissioned and expanded during the year.

The quality of revenue was enhanced during the year through a focused reallocation of capital to specific activities within strategic sectors where acceptable returns can be generated.

Cost-saving initiatives, efficiency improvements and the termination of low return contracts resulted in an improvement in operating margin to 11.2% from 10.4%. A lower weighted average fuel price during the year had little effect on the contractual logistics business since this benefit is contractually passed on to customers. The Passenger business however benefited from the lower weighted average fuel price.

DIVERSIFIED INDUSTRIAL

The Diversified Industrial segment increased revenue by 13% to R7 885 million for the year.

The second phase upgrade of the MDF plant in Boksburg was successfully concluded during the year. Increased MDF volumes were targeted toward import replacement, which, together with a 21% increase in particleboard exports, resulted in a 13% increase in revenue despite a contraction in domestic demand. Operating margin improved as a result of the technology and efficiency benefits of the MDF upgrade and continued operational and logistics savings.

The Chemical division (Hosaf and Woodchem) increased revenue by 3% for the year. Woodchem expanded capacity in order to benefit from market share growth. Currency and underlying raw material commodity price volatility was well managed during the year, thereby protecting margins.

Revenue in the Automotive Components division increased by 30% for the year, primarily as a result of increased build volumes in the automotive sector, the successful start-up of certain new models, and increased parts penetration by the business.

Following the acquisition of Restonic on 2 January 2015, the furniture components business was restructured in order to facilitate the formation of an Integrated Bedding division. This led to the closure of BCM and an improved performance at Vitafoam and DesleeMattex. Restonic performed to expectation for the second half of the year. The division grew revenue by 27% from continuing operations including Restonic for six months.

